



IC Market Tracking®

Office Furniture Worldwide 2025

www.interconnectionconsulting.com

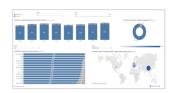
Company Profiles





Interactive Dashboards





Market Drivers



automatically updated



more than just a report - A TOOL FOR SUCCESS!

defining growth potential since 1998

Detecting Market
Potential



GEO-Maps



Benchmarks



Strategic Workshops



on request

What Do You Get - Your Benefits at a Glance Content of the Report



Benefits

Market Data, Insights and Expertise...



MARKET ANALYSIS

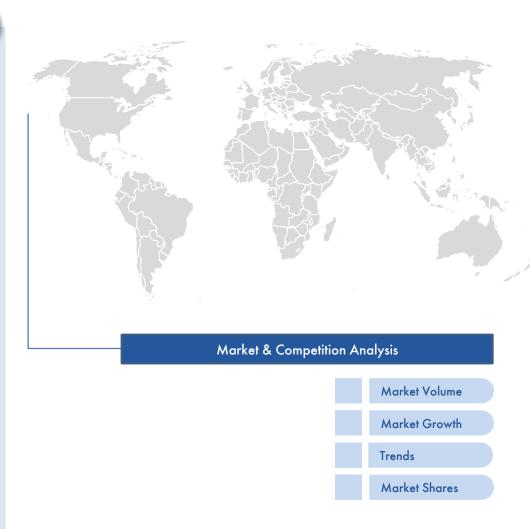
- Historical market data from 2021 2024 for the total market development as well as
 - Product Groups
 - Price Segments
 - Customer Segments
 - Distribution Channels
- Forecasts from 2025 2028 for the total market as well as each analysed segment and sub-segment

COMPETITION ANALYSIS

- Market shares of the top players for 2024/23
 - Market Shares on the total market in terms of value and quantity
 - Market Shares per product groups in terms of value, market shares per seating segment also in terms of quantity

MARKET DRIVERS

- Analysis of the most relevant market drivers such as GDP, disposable incomes, public spending, labour market, demographics, retail market.
- Continuous updates of the data



What Do You Get - Your Benefits at a Glance Presentation of the Data and Deliverables



Benefits

Market Intelligence Tool Access and Deliverables



ONLINE-COCKPITS

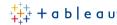
- Online Dashboard-Tool including all data of the report enabling your individual and specific analysis
- User-friendly and intuitive operation of the dashboards
- Online access to the dashboards with all devices (PC, Laptops, Smartphone, Tablet, ...) everywhere, every time
- Download and extract of the data from the dashboards

EXECUTIVE REPORTS

- Executive summary dashboards including key facts of the report and background information about forecasts, trends and the competitive landscape
- Infographics summarizing the market and providing regional comparisons and contrasts



Market Intelligence Tool and Reports



Online Dashboards

IC Market Tracking® Office Furniture Worldwide 2025



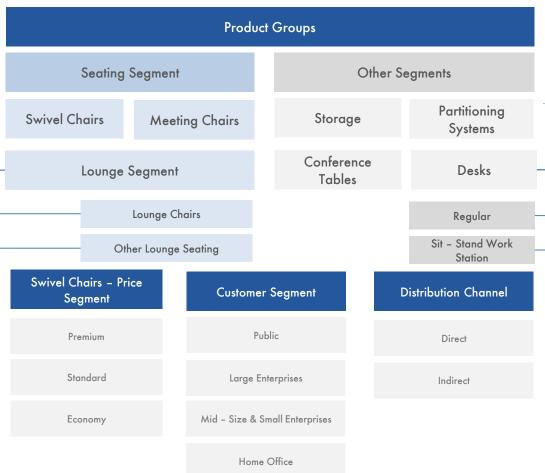
- Malaysia

SingaporeVietnam

- Philippines

Market Structure

Market Report Structure



Available Countries

Western Europe ■		Central & Eastern	■ USA
	Austria	Europe	Canada
	Belgium	Baltics	■ Latin America
TE	Denmark	■ Bulgaria	■ Turkey
	Finland	Czechia	
	France	Hungary	Gulf Area
	Germany	Poland	China (including
	Great Britain	Romania	Taiwan)
	Italy	Slovakia	Japan
	Netherlands	Slovenia	Korea
	Norway		■ India
•	Spain		 Australia
	Sweden		Rest of Asia:
-	Switzerland		
			- Indonesia

- For every market segment analysed the overall market during the previous two years and additionally make a forecast for the next 3 years.
- Turnover is stated in Mio. EURO. Turnover values are always net-turnover values (not list-prices), including rebates. Quantity in 1.000 Units means number of Furniture sold. Quantity data is stated for seating segment only.

Market Structure - Interpretation



Available Countries Market Report Structure Central & Eastern Western Europe Product Groups Europe Belgium Bulgaria Seating Segment Other Segments Czech Finland Republic Partitioning France **Swivel Chairs** Meeting Chairs Storage Hungary Systems Germany Poland Great Britain Conference Lounge Segment Desks Netherlands Norway Lounge Chairs Regular Sweden Sit - Stand Work Other Lounge Seating Station Switzerland Swivel Chairs - Price Customer Segment Distribution Channel Segment Direct Large Enterprises Indirect For every market segment analysed the overall market during the previous two Mid - Size & Small Enterprises

Home Office

- USA as well as aggregated for the package purchased. Canada
 - total market of office furniture in terms of value.
 - Product groups are broken down into two main

 - conference tables and desks, which is divided

 - Data for seating segment is shown in terms of value

© Interconnection Consulting p.6

years and additionally make a forecast for the next 3 years.

Furniture sold. Quantity data is stated for seating segment only.

Turnover is stated in Mio. EURO. Turnover values are always net-turnover values

(not list-prices), including rebates. Quantity in 1.000 Units means number of

Latin America

China (including

Turkey

Japan

India

Australia

Rest of Asia:

- Indonesia

- Malaysia

- Singapore

- Philippines

Gulf Area



Definitions

Product Groups

1 Seating Segment

The data is presented in terms of value and quantity

Swivel Chairs

A swivel chair is a type of chair that is mounted on a central mechanism allowing it to rotate horizontally in any direction.

Meeting Chairs

Conference chairs are usually designed with a low or mid backrest. Unlike other types of office chairs, many conference chairs promote a forward-leaning posture, by tilting the seat forward slightly. This category includes, for example, folding chairs for long meetings and arm or easy chairs for conference rooms

Lounge Segment

Lounge Chairs

Other Lounge Seating Guest chair, waiting area chair, reception/ break room area chairs

Sofas (2-/3-/etc. seater sofa), armchairs, stools, 2-/3-/some seater bench

Turnover is stated in Mio. EURO. Turnover values are always net-turnover values (not list-prices), including rebates.

Quantity in 1.000 Units means number of Furniture sold.

For every market segment analysed the overall market during the previous two years and additionally make a forecast for the next 3 years.

- Furniture sold to private persons through B2C channel is NOT counted. (e.g. IKEA furniture) Kitchen Furniture, School Furniture, Lecture Hall Furniture are also excluded from the study-
- Please note, office furniture sold as B2B, even from large furniture stores is still considered. E.g. IKEA B2B in Nordics.
- Manufacturers of Partitioning Systems only are not included (they are covered by a separate survey).

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Definitions

Product Groups

2 Other

The data is presented in terms of value

Storage

Cupboards, filing cabinets, mobile and fixed pedestals, containers, partitions and bookcases - neither hanging files nor other office material.

Conference Tables

Tables not used as permanent work place and used by multiple people (also called meeting tables).

Partitioning Systems

Partitioning systems refer to modular or customizable structures used to divide interior spaces into separate areas or zones. These systems are typically composed of panels, screens, or walls that can be configured and arranged to create partitions within a room or open-plan space. Partitioning systems may offer features such as soundproofing. They provide a versatile and adaptable solution for optimizing the use of interior space while maintaining flexibility for future modifications or reconfigurations. This category includes, for example, mobile partitions, panels, space divisions, desk mounted screens produced by office furniture manufacturers.

Turnover is stated in Mio. EURO. Turnover values are always net-turnover values (not list-prices), including rebates.

Quantity in 1.000 Units means number of Furniture sold.

For every market segment analysed the overall market during the previous two years and additionally make a forecast for the next 3 years.

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Definitions



Excluding pedestals and all types of screens (e.g. desk-up and system).

A piece of furniture with a flat table-style work surface used in the office space.

A sit/stand desk allows the user to alternate between sitting and standing by being able to lower or raise the work (desk) platform.

Swivel Chairs - Price Segment

The data is stated in terms of value.

Premium

>550,-€

Standard

150-550,-€

Economy

less than 150,-€

Distribution

The data is stated in terms of value.

Direct

Selling refers to selling products directly to the consumer in a non-retail environment, also to selling through own branches / sales representatives (it concerns only sales through B2B). Online sales are also included.

Indirect

Sales through all other intermediaries (specialized dealers, wholesalers, other retailers, internet - shops)



Definitions



The data is stated in terms of value.

Organizations and institutions that are run by government, e.g. tax offices, treasury offices, labor offices local regulation and administration offices etc. Public sector also includes voluntary sector, e.g. charities and other nonprofit organizations. The segment excludes schools, universities, hospitals.

Privately-owned companies with 250 employees or more

Privately-owned companies with less than 249 employees.

Office Furniture purchase for home offices / remote work.

Private segment excludes hotels and restaurants.

The Unique Mix of Methods and Approaches for Reliable Market Analysis



Methodology



The analysis measures Sell-In data. Sales from the manufacturer to the first distribution partner. OEMs are not taken into account.



Basis of the analysis are surveys electronic questionnaires and telephone interviews - with the most important manufacturers as well as interviews with industry experts.



Industry relevant market drivers are taken into account in a market calculation model to determine the total market volume and forecasts.

The strong focus on interviews within the industry is clearly our USP "Only who talks with the industry knows what's going on!"

The Market Intelligence Tool Dashboards - The Best Way to Work with Data



IC Cockpit

A picture says more than 1000 words

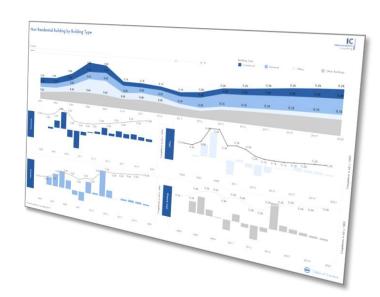
• Complex correlations are visualized in the form of geo-, tree maps, bars etc.

Interactive Dashboards

 Use interactive dashboards for quick implementation of the data, for potential estimations, for sales control, for success measurement etc.



- Market data are available wherever you have internet access
- You can also export the data as .jpg, .csv or .pdf file



Usability of the Market Intelligence Tool

Let's Put it in a Video...



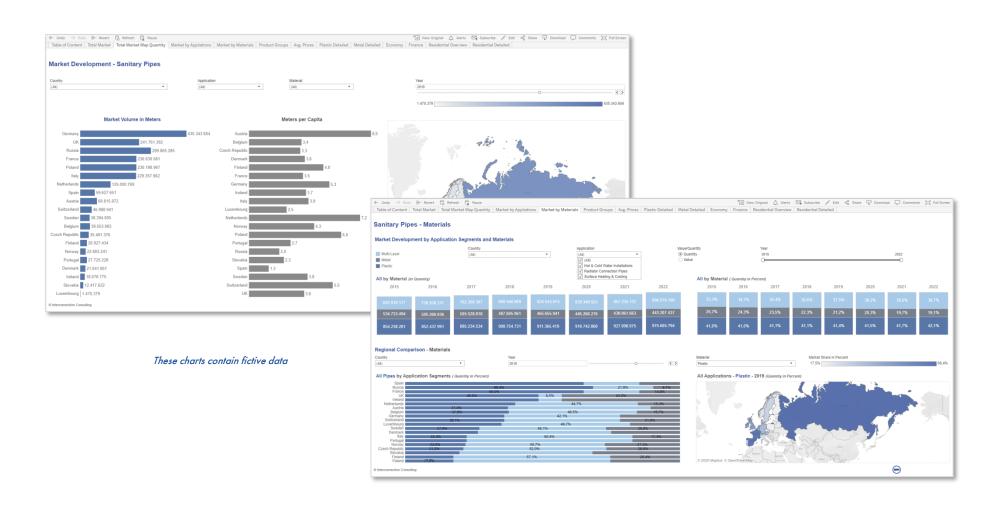
IC Cockpit



Sample Cockpits for Market Analysis Data



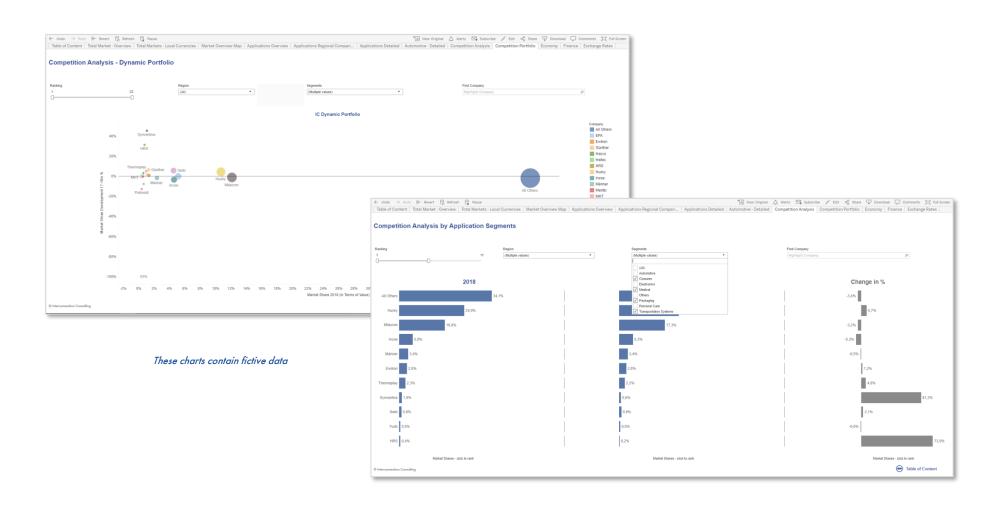
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Sample Cockpits for Competition Data



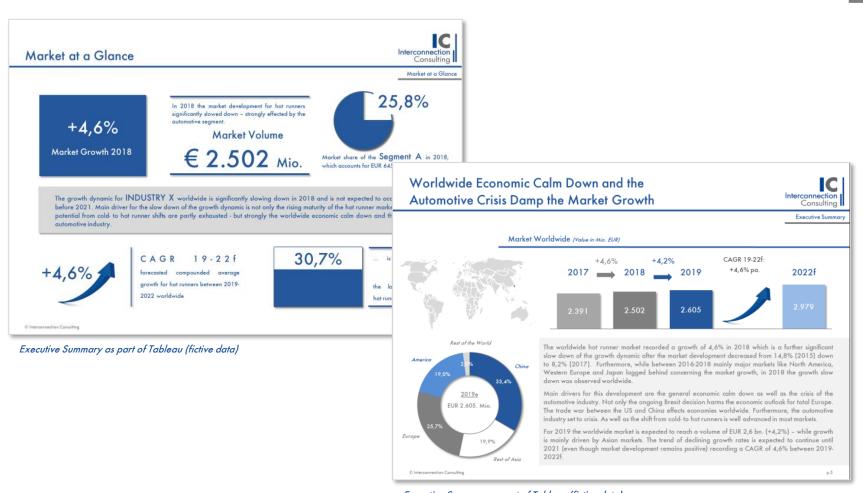
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Additional Deliverables - Executive Summary



Sample Charts



Executive Summary as part of Tableau (fictive data)

Investment Plan for Your Market Research



IC Market Tracking® Office Furniture Worldwide 2025

Prices & Conditions

	Subscription*	Single Issue	
Single Country	€ 2.499,-	+25%	
3 Countries	€ 5.999,-		
5 Countries	€ 9.999,-		
10 Countries	€ 14.999,-	BUY NOW	
All Countries	€ 34.999,-	■ USA	
Available Countries/Regions	 Western Europe Austria Belgium Denmark Norway Finland Spain 	Central & Eastern Europe Baltics Latin America Turkey Czech Republic Hungary Canada Latin America Turkey Cylina (including	
In addition to data for individual markets, aggregated data for the region can also be ordered for the countries of Western Europe and Central and Eastern Europe. The Western Europe region aggregates data from 13 countries, while the Central and Eastern Europe region summarizes data from 8 markets.	France Sweden Germany Switzerland Great Britain	Poland Romania Slovakia Slovenia Rest of Asia	

- The price is the individual price for each edition, at least two orders of the study (order year and the following year). Price changes for the next edition must be announced by Interconnection Consulting at least six weeks before 31st December. The subscription can be cancelled after two purchases of the study, but not later than 31st December in the year in which the last study has been received. If the subscription is not cancelled, it is extended by one more year.
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Selected References for our Market Reports



References

"IC is a constant tutor in the evaluation of markets and offers a helpful decision basis."

Mr. Bernd Blümmers General Manager, Saint-Gobain Solar Systems Central Europe



































Knoll International











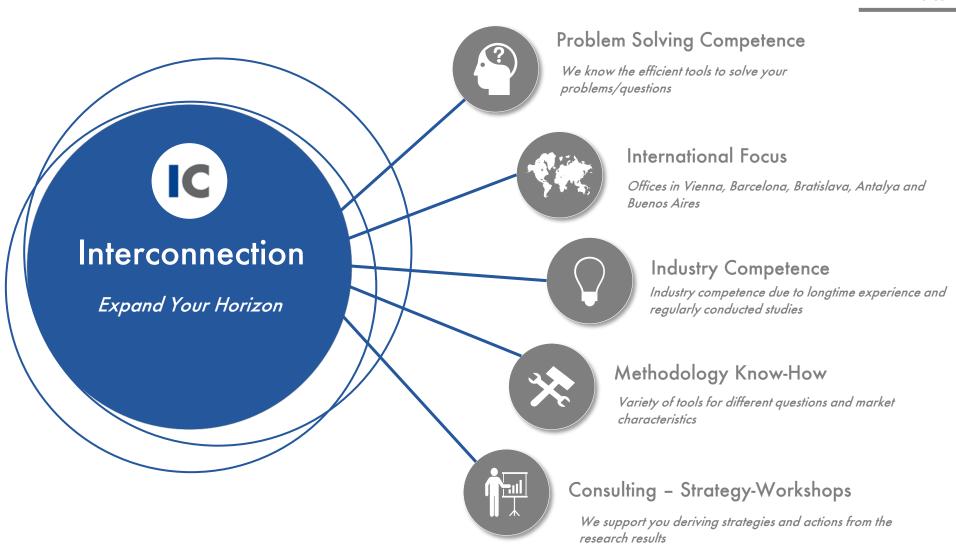




Interconnection Provides Data for Corporate Decisions



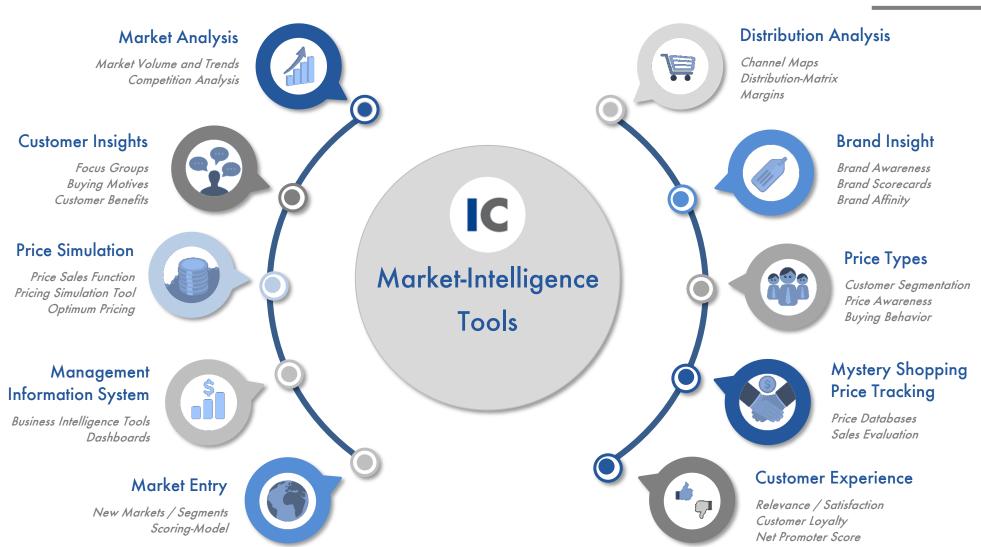
Interconnection



Our Market-Intelligence Tools



Interconnection





In case of any questions please do not hesitate to contact us!

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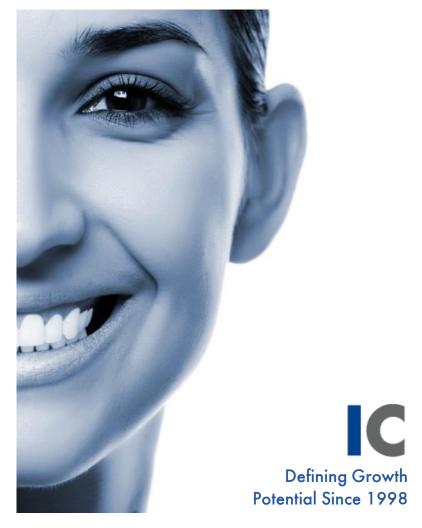
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Web-Conference with the analyst free of charge		✓